# CITY OF ISLE OF PALMS MARINA

# **HISTORY**

- City purchased the Marina in 1999 to "insure public access to the water."
- In October 2015, Applied Technology and Management Inc. assisted the City with a public input campaign aimed at gathering ideas about redeveloping the Isle of Palms Marina.
- Most comments centered around preventing a dry stack from being built, noise and parking concerns, and enhancing the site for the benefit and enjoyment of the residents.

#### PARKING & TRAFFIC

- "Parking: already a problem, especially on weekends when many people boat."
- "The empty trailers are now on 41st Avenue and Waterway."
- "I believe we should improve the access and parking by way of a new entrance and a paved parking lot."
- "Parking in the surrounding neighborhood is awful"
- "Our marina is small and has a limit as to how many people/boats/cars/trailers it can accommodate."
- "...many existing problems including... poor parking and traffic flow."

## RESIDENTIAL BENEFIT

- "I... truly hope that the City will look long and hard at reestablishing the area as a site for the residents"
- "The marina was purchased as a resource to the residents of the island..."
- "Pedestrian use and designated access should be included in the plan."
- "If we have paid off this property, it is time to repurpose it for the benefits of the residents."
- "... The marina was purchased by the city as a resource to the residents of the island... The operation of each of these must be scaled appropriately to the surrounding residential neighborhoods."



#### **Proposed Marina** Redevelopment

Isle of Palms South Carolina

Real Property/Tenants Scenario

scale:1"=30'-0"

**Design**Works



# PROPOSED MARINA LAYOUT - CONCEPT 2 PHASE III PHASE II PHASE IV EXISTING MARINA LIMITS -4 MLLW CONTOUR -PHASE I AREA A UPLAND SURVEY COMPLETED BY GEL ENGINEERING LLC IN NOVEMBER 2016.



#### Marina Joint Ventures, Inc. (Docks and Boat Ramp)

- Tenant of the City since 2009. Prior to this, MJV operated as the marina manager under a management agreement.
- Lease expires in January 2045
- Average annual rent since FY07 = \$168,000
- Average annual expenditures (not including depreciation) since FY07 = \$65,000
- Average annual net income to the City since FY07 = \$103,000

#### Marina Outpost, LLC (Marina Market)

- Tenant of the City since 2008
- Lease expires in January 2045
- Average annual rent since FY 07 = \$82,000
- Average annual expenditures (not including depreciation) since FY 07 = \$7,000
- Average annual net income to the City since FY 07 = \$75,000

#### Tidalwave Watersports

- Current owners have been tenants of the City since 2006
- Lease expires in September 2020
- Lease assigned to current owners in 2006
- Average annual rent to the City since FY 07 = \$21,000
- Average annual expenditure (not including depreciation) since FY 07 = \$6,000
- Average annual net income since FY 07 = \$15,000
- On April 23, 2019, City Council voted not to renew the existing lease

#### Barrier Isles, LLC (Morgan Creek Grill)

- Tenant of the City since 2002
- Lease expires October 31, 2020
- Average annual rent since FY 07 = \$120,000
- Average annual expenditure (not including depreciation) since FY 07 = \$14,000
- Average annual net income to the City since FY07 = \$106,000

# MARINA RESTAURANT LEASE RFP PROCESS

- On September 25, 2018, City Council decided to pursue the request for proposals method to obtain a new lease for the use of the restaurant.
- The City engaged Lee & Associates to develop a favorable lease strategy for the City, manage the request for proposals process, and advise in contract negotiations.
- On August 30, 2019, the City opened proposals for the Isle of Palms Marina Restaurant. Three proposals were received and were presented to the public during a presentation by each proposer on September 26, 2019.
  - Barrier Isles, LLC.
  - Lowe, Ravenel Commercial Properties & IOP Marina
  - Lorenz & Bushnell Group
- The City created a page on the website for residents to submit comments and responses to the 3 proposals received.

## TAKEAWAYS

- 1.City is in the process of preparing for a \$4.3M project in FY 21 to replace the docks, dredge the marina, and re-coat the bulkhead. Funding has not yet been identified. We expect the cost estimates to be refined and funding identified as part of the FY 21 budget process which will begin in January 2020.
- 2. City is in the process of evaluating different proposals for the use and improvements and possible reconstruction of the marina restaurant.
- 3. Council needs to decide the future use of the dock currently leased by the watersport's operation.

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1					CIT	TY OF ISL	E OF PALN	/IS MARIN	IA							
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	FY19	BUDGET	FY07 - FY19
	Description	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	UNAUDITED	FY20	TOTAL
<u>3</u>	REVENUE															
5	MISCELLANEOUS INCOME	14,400		671								15,791	(15,791)			15,071
6	GAIN/(LOSS) ON ASSET DISPOSAL	(71,062)		0.1								20).02	(20)/02)			(71,062)
7	INTEREST INCOME	45,733	75,278	54,980	3,917	3,845	3,072	1,591	454	690	1,607	3,433	8,993	15,102	13,650	218,694
8	MARINA STORE RENT	98,854	80,357	86,505	90,181	93,095	101,702	70,741	72,574	74,160	73,420	74,292	76,064	77,840	78,397	1,069,786
9	MARINA OPERATIONS RENT	175,420	171,161	167,011	136,508	179,748	183,704	161,218	165,639	166,648	164,200	167,408	169,929	173,766	161,355	2,182,361
10	MARINA RESTAURANT RENT	97,487	99,936	110,290	108,502	85,166	99,208	126,880	134,857	128,363	136,996	145,737	147,041	142,332	153,214	1,562,793
11	MARINA WATERSPORTS RENT	18,000	18,000	19,406	19,653	19,836	20,079	20,412	21,345	22,607	21,801	21,906	22,119	22,548	23,460	267,712
12	TOTAL REVENUES	378,832	444,732	438,862	358,762	381,690	407,765	380,842	394,870	392,468	398,024	428,567	408,355	431,588	430,076	5,245,355
13																
14	EXPENSES															
15	GEN & ADMIN - DEBT SERVICE INTEREST	140,467	137,059	152,305	183,684	151,338	139,953	123,127	55,161	35,016	23,280	13,485	8,265	3,045		1,166,184
16	GEN & ADMIN - PROFESSIONAL SVCS	14,850	44,357	5,366	8,310	4,682	7,045	3,181	45,575	11,435	108,158	88,401	51,296	51,776	165,000	444,432
17	GEN & ADMIN - CONTRACTED SVCS	- 24 224	- 20 220	- 22.505	-	6,736	604,606	4,833	- 0.404	6.00=	4.070	2.526	40.00=	7.500	F4 400	616,175
18	GEN & ADMIN - OTHER	21,224	28,229	33,595	13,640	24,675	10,910	10,439	8,401	6,007	1,872	3,528	13,897	7,593	54,403	184,011
	ALL DEPRECIATION EXPENSE	105,019	102,997	152,822	134,462	128,347	127,058	125,935	149,486	148,619	138,633	123,782	133,013	133,070	106,250	1,703,244
20	MARINA STORE EXPENSES MARINA OPERATIONS EXPENSES	4,709 56,067	39,875 65,386	4,207 50,116	10,844 46,031	2,491 46,606	2,989 61,748	2,929 79,824	4,038 63,814	4,058 54,499	3,792 75,107	9,907 83,130	5,536 58,378	780 100,733	2,370 50,150	96,155 841,439
22	MARINA OPERATIONS EXPENSES  MARINA RESTAURANT EXPENSES	17,584	16,282	15,403	14,567	13,390	15,865	16,312	15,764	13,197	175	14,621	14,370	15,643	15,200	183,173
23	MARINA WATERSPORTS EXPENSES	7,948	7,188	5,484	5,369	5,226	6,067	6,369	6,052	5,750	7,021	6,067	5,871	5,871	5,850	80,283
24	TOTAL OPERATING EXPENSES	367,869	441,373	419,298	416,907	383,492	976,242	372,949	348,291	278,581	358,038	342,921	290,627	318,510	399,223	5,315,095
25		551,755	,	120,200	0,0 0 .		51.0,21.2	0.1 = /0.10	0 10/202	_: 0,000		5 12,5 22		0=0,0=0	333,223	3,523,555
27	NET INCOME	10,962	3,359	19,565	(58,145)	(1,802)	(568,477)	7,893	46,579	113,887	39,986	85,646	117,728	113,078	30,853	(69,740)
20	NET INCOME	10,962	3,339	19,505	(36,143)	(1,002)	(308,477)	7,033	40,379	115,007	39,960	65,040	117,720	113,078	30,633	(69,740)
29	TRANSFERS IN FROM TOURISM FUNDS	302,079	391,864	276,000	358,884	370,654	377,431	172,831	236,852	156,426	268,000	282,425	436,176	417,913	73,500	4,047,535
30	TRANSFERS IN FROM GENERAL FUND	100,000	100,000	-	53,943											253,943
32	NET INCOME AFTER TRANSFERS	413,041	495,223	295,565	354,682	368,852	(191,046)	180,724	283,431	270,313	307,986	368,071	553,904	530,991	104,353	4,231,738
35						•		-		-		-				
36	NET CONTRIBUTION BY TENANT (REVENUES - ALL EXP	ENSES EXCEPT	DEPRECIAT	ION)												
37	MARINA STORE	94,145	40,482	82,298	79,337	90,604	98,712	67,812	68,536	70,102	69,628	64,385	70,528	77,060	76,027	973,631
38	MARINA OPERATIONS	119,353	105,776	116,895	90,477	133,142	121,956	81,395	101,825	112,149	89,093	84,278	111,551	73,033	111,205	1,340,922
39	MARINA RESTAURANT	79,903	83,654	94,887	93,935	71,775	83,343	110,568	119,093	115,166	136,821	131,116	132,670	126,689	138,014	1,379,620
40	MARINA WATERSPORTS	10,052	10,812	13,922	14,284	14,610	14,012	14,043	15,293	16,857	14,780	15,839	16,248	16,677	17,610	187,429
41	TOTAL	303,452	240,723	308,002	278,033	310,132	318,023	273,817	304,748	314,274	310,322	295,618	330,998	293,460	342,856	3,881,602
42																
43	DEBT SERVICE PRINCIPAL	200,000	225,000	225,000	225,000	250,000	250,000	250,000	275,000	275,000	275,000	300,000	300,000	300,000	-	3,350,000
44	CARITAL CUITLAY															
45									47.005							47.665
	MARINA STORE CAPITAL ADDITIONS	-	-	2 255 702	-	-	-	-	17,695	-	-	2 420	-	-	1 47 000	17,695
47	MARINA OPERATIONS CAPITAL ADDITIONS	29,537	5,039	2,355,780	-	-	-	-	-	-	-	3,120	307,442	541,021	147,000	3,241,938
48	MARINA RESTAURANT CAPITAL ADDITIONS	-	-	-	-	-	24.400	0.002	- 100 707	-	-	-	-	-	-	142 290
49 50	MARINA WATERSPORTS CAPITAL ADDITIONS	20 527	5 020	2,355,780	-	-	24,400	9,093	108,787	-	-	2 120	207.442	5/1 021	1/17 000	142,280
50	TOTAL CAPITAL OUTLAY	29,537	5,039	2,355,780	-	-	24,400	9,093	126,482	-	-	3,120	307,442	541,021	147,000	3,401,913

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1	CITY OF ISLE OF PALMS MARINA STORE															
2	Description	ACTUAL FY07	ACTUAL FY08	ACTUAL FY09	ACTUAL FY10	ACTUAL FY11	ACTUAL FY12	ACTUAL FY13	ACTUAL FY14	ACTUAL FY15	ACTUAL FY16	ACTUAL FY17	ACTUAL FY18	FY19 UNAUDITED	BUDGET FY20	FY07 - FY19 TOTAL
4	REVENUE															
_	MARINA STORE RENT	98,854	80,357	86,505	90,181	93,095	101,702	70,741	72,574	74,160	73,420	74,292	76,064	77,840	78,397	1,069,786
6	WARINA STORE REIVI	38,834	80,337	80,303	30,181	33,033	101,702	70,741	72,374	74,100	73,420	74,232	70,004	77,840	78,337	1,005,780
7																
8	EXPENSE (DOES NOT INCLUDE DEPRECIATION)															
	WATER AND SEWER	300	300	300	300	300	300	300	300	300	300	300	300	300	300	
	MAINT & SERVICE CONTRACTS	165		1,135	325		325		850	200	-	6,343	2,340			49,559
11	INSURANCE	3,974		2,502	9,949	1,921	1,894	1,989	2,088	2,558	2,302	2,228	2,426	-	1,000	36,261
12	PROFESSIONAL SERVICES	270	270	270	270	270	470	640	800	1,000	1,000	1,035	470	480	1,070	
13	MISCELLANEOUS								-	-	190	-	-			
14	TOTAL OPERATING EXPENSES	4,709	39,875	4,207	10,844	2,491	2,989	2,929	4,038	4,058	3,792	9,907	5,536	780	2,370	85,820
15																
16	NET INCOME	94,145	40,482	82,298	79,337	90,604	98,712	67,812	68,536	70,102	69,628	64,385	70,528	77,060	76,027	983,966
17																
18																
19																
20																
_	CAPITAL OUTLAY															
	REPLACE LAND BASED FUEL DISPENSERS								17,695							17,695
	TOTAL CAPITAL OUTLAY	-	-	-	-	-	-	-	17,695	-	-	-	-	-	-	17,695
24																
25																
26																
27																
28																
29																

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1			C	ITY OF ISL	E OF PALI	/IS MARIN	A OPERA	TIONS (DO	OCKS & B	OAT RAM	P)		,			
		ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	FY19	BUDGET	FY07 - FY19
2	Description	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	UNAUDITED	FY20	TOTAL
4																
5	REVENUE															
6	MARINA OPERATIONS RENT	175,420	171,161	167,011	136,508	179,748	183,704	161,218	165,639	166,648	164,200	167,408	169,929	173,766	161,355	2,182,361
7	MARINA OF ERATIONS RENT	173,420	171,101	107,011	130,300	173,740	103,704	101,210	103,033	100,040	104,200	107,400	103,323	173,700	101,333	2,102,301
8		+														
	EXPENSE (DOES NOT INCLUDE DEPRECIATION)															
	MAINT & SERVICE CONTRACTS	1,243	15,521	3,000	53			11,230	2,000	1,050	-	-	_	35,668	-	69,764
_	ADVERTISING	5,004	5,042	5,000	5,000	5,000	5,000	5,000	5,000	2,010	5,000	4,401	4,385	4,800	5,000	60,641
12	INSURANCE	47,346	42,261	41,916	40,080	41,406	56,348	62,994	55,889	50,439	68,917	77,729	52,393	60,265	45,150	697,984
13	PROFESSIONAL SERVICES	200	1,970	200	200	200	400	600	925	1,000	1,000	1,000	1,600		-	9,295
14	MISCELLANEOUS	2,274	592		699				-	-	190	-	-		-	3,754
15	TOTAL OPERATING EXPENSES	56,067	65,386	50,116	46,031	46,606	61,748	79,824	63,814	54,499	75,107	83,130	58,378	100,733	50,150	841,439
16																
17	NET INCOME	119,353	105,776	116,895	90,477	133,142	121,956	81,395	101,825	112,149	89,093	84,278	111,551	73,033	111,205	1,340,922
18																
19																
20																
21																
	CAPITAL OUTLAY															
	NEW BULKHEAD & RENOVATION	18,405		2,355,780									305,020			2,679,204
	POINT OF SALE SYSTEM FOR FUEL DOCK	5,900														5,900
	UTILITY PEDESTALS	3,153										3,120				6,272
	AED DIFIBRILATOR	2,079														2,079
	FUEL DOCK PUMP CONSOLE		5,039													5,039
	UST REPLACEMENT (INCLS STORE TANKS)												2,423	541,021		543,444
_	DOCK REPLACEMENT (DESIGN & PERMITTING)														147,000	-
	TOTAL CAPITAL OUTLAY	29,537	5,039	2,355,780	-	-	-	-	-	-	-	3,120	307,442	541,021	147,000	3,241,938
31																
32																
33																
34																
35																
36																

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1					CITY OF IS	SLE OF PA	LMS MAR	INA REST	AURANT						•	
2	Description	ACTUAL FY07	ACTUAL FY08	ACTUAL FY09	ACTUAL FY10	ACTUAL FY11	ACTUAL FY12	ACTUAL FY13	ACTUAL FY14	ACTUAL FY15	ACTUAL FY16	ACTUAL FY17	ACTUAL FY18	FY19 UNAUDITED	BUDGET FY20	FY07 - FY19 TOTAL
5	REVENUE															
_	MARINA RESTAURANT RENT	97,487	99,936	110,290	108,502	85,166	99,208	126,880	134,857	128,363	136,996	145,737	147,041	142,332	153,214	1,562,793
7																
8																
	EXPENSE (DOES NOT INCLUDE DEPRECIATION)	1.000	CEO	225	225		225		050	200		14.506	250	440		10.000
_	MAINT & SERVICE CONTRACTS INSURANCE	1,009 16,540	650 15,597	325 15,043	325 14,207	13,355	325 15,505	16,277	850 14,694	200 12,777	-	14,586	350 13.845	440 15,003	15,000	19,060 162,844
	PROFESSIONAL SERVICES	35	35	35	35	35	35	35	220	220	175	35	175	200	200	1,270
-	MISCELLANEOUS								-	-	-	-	-		-	-
14	TOTAL OPERATING EXPENSES	17,584	16,282	15,403	14,567	13,390	15,865	16,312	15,764	13,197	175	14,621	14,370	15,643	15,200	183,173
15 16	NET INCOME	79,903	83,654	94,887	93,935	71,775	83,343	110,568	119,093	115,166	136,821	131,116	132,670	126,689	138,014	1,379,620
17		73,303	03,034	34,007	33,333	71,773	03,343	110,500	113,033	113,100	130,021	131,110	132,070	120,003	130,014	1,373,020
18																
19																
20																
21	CAPITAL OUTLAY															
23	TOTAL CAPITAL OUTLAY	-	-	-		-	-	-	-	-	-		-	-	-	-
29																

	В	С	D	Е	F	G	Н	I	J	K	L	М	N	0	Р	Q	R S
1			•	•	CITY OF	ISLE OF P	ALMS MA	RINA WA	TERSPORT	rs opera	TION	•	•				
2	Description		TUAL Y07	ACTUAL FY08	ACTUAL FY09	ACTUAL FY10	ACTUAL FY11	ACTUAL FY12	ACTUAL FY13	ACTUAL FY14	ACTUAL FY15	ACTUAL FY16	ACTUAL FY17	ACTUAL FY18	FY19 UNAUDITED	BUDGET FY20	FY07 - FY19 TOTAL
4																	
5	REVENUE																
6	MARINA WATERSPORTS OPERATION RENT	1	18,000	18,000	19,406	19,653	19,836	20,079	20,412	21,345	22,607	21,801	21,906	22,119	22,548	23,460	267,712
7	Lease assigned to Fiems in Aug 2006			·	,	·	·	,	·	·	,	·	·	•	,	•	,
8																	
9	EXPENSES (DOES NOT INCLUDE DEPRECIATION)																
10	MAINT & SERVICE CONTRACTS		2,205	1,695			-	-	-	-	-	1,407	-	-	-	-	5,307
11	INSURANCE (PRO RATA SHARE)*		5,744	5,493	5,484	5,369	5,226	6,067	6,369	6,052	5,750	5,614	6,067	5,871	5,871	5,850	74,976
12	TOTAL OPERATING EXPENSES		7,948	7,188	5,484	5,369	5,226	6,067	6,369	6,052	5,750	7,021	6,067	5,871	5,871	5,850	80,283
13																	
14	NET INCOME	1	10,052	10,812	13,922	14,284	14,610	14,012	14,043	15,293	16,857	14,780	15,839	16,248	16,677	17,610	187,429
15																	
16																	
17																	
18																	
	CAPITAL OUTLAY																
	REPLACE SECTIONS OF WATERSPORTS DOCK							24,400									24,400
-	DESIGN & ENGINEERING OF WATERSPORTS RENO								9,093								9,093
	RENOVATE WATERSPORTS DOCK									108,787							108,787
23	TOTAL CAPITAL OUTLAY		-	-	-	-	-	24,400	9,093	108,787	-	-	-	-	-	-	142,280
27																	
28																	
29	* CALCULATED AS 9% OF TOTAL DOCK INSURANCE PREI	MIUM.	. BASED	ON APPROX	LINEAR FEE	T OF DOCK.											
30																	